

**Track 4:**

**Redeveloping for Sustainability**







### 4A. Beyond the Burg: Brownfields in Small and Rural Communities

**Level:** 200  
**Date:** Tuesday, December 07, 1999  
**Time:** 8:45 - 10:15 AM  
**Location:** Dallas A-II

**Purpose:** This panel presents examples of brownfields projects in small and rural communities and their unique issues. Plus, the National Association of Development Organizations will present its groundbreaking research project on the impacts of brownfields on smaller communities and what needs to be done for them.

#### Speakers and Affiliation:

Dennis D. Grams (Moderator)  
*Regional Administrator*

U.S. Environmental Protection Agency (Region 7)  
Kansas City, KS

Shawn G. Grindstaff J.D.  
*Executive Director*

St. Francois Mts. Environmental Policy Institute  
Park Hills, MO

Laurie Thompson  
*Director of Programs*

National Association of Development Organizations  
Washington, DC

Alec D. Van Ryan  
*Director, Environmental Affairs Group*

Malcolm Pirnie, Inc.  
Jackson, MS

Nick Warner  
*Special Projects Manager*

Burlington Community and Economic Development Office  
Burlington, VT

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#### Dennis D. Grams

Dennis Grams was appointed the Regional Administrator for the Environmental Protection Agency, Region 7, on January 31, 1994. Mr. Grams is a licensed Professional Engineer and is a member of the American Academy of Environmental Engineers. He has 27 years of professional experience in environmental engineering and management. Prior to joining EPA, Mr. Grams was the president of his own consulting firm, Grams Environmental Management, Inc., assisting business and industry in evaluation and resolution of environmental concerns. Mr. Grams was Director of the Nebraska Department of Environmental Control from 1984 to 1991, and was responsible for all of Nebraska's environmental programs. From 1972 to 1984, he was with the Environmental Health Division of the Lincoln-Lancaster County Health Department in Lincoln, Nebraska, serving the last six years as Director.

#### Shawn G. Grindstaff, J.D.

Shawn Grindstaff is Executive Director of the St. Francois Mountains Environmental Policy Institute at Mineral Area College. Mr. Grindstaff has worked in public affairs with two national forests in Missouri and Wyoming, in NEPA issues at MODOT, and has directed environmental programs at MAC since 1994. He has spent five and a half years in community programming, technical assistance and citizen outreach in the Old Lead Belt of southeast Missouri. He is founder and chair of the St. Francois County Environmental Roundtable, the Madison County Environmental Roundtable, and the Fredericktown Greenway Development Committee. Mr. Grindstaff also serves as chair of environmental issues for the Parkland Council of Chambers, a member of the Bonne Terre Brownfields Committee, and coordinator of the Greater Bonne Terre Superfund/Brownfields Redevelopment Initiative.

In his spare time, Mr. Grindstaff serves as grant administrator for the St. Francois County Mine Waste Coalition, and is Special Advisor on Superfund Reuse for the City of Park Hills. He has authored successful EPA grants in Brownfields Assessment Pilots (Bonne Terre), Brownfields Job Training (Mineral Area College), and Environmental Justice (Madison County). He is also a member of the Rural Brownfields Task Force for the National Association of Development Organizations, and is a frequent speaker on rural brownfields policy. His work in Bonne Terre was recently recognized at the national level as a 1999 Phoenix Award winner for



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Community Impact in completed brownfields redevelopment. It is the only rural project to receive the Phoenix Award.

Mr. Grindstaff graduated cum laude from Southeast Missouri State University in 1989, and received his Juris Doctorate Degree in Law from the University of Wyoming in 1993, emphasizing environmental and natural resources law.

**Abstract:** Mr. Grindstaff will share his six years of “on the ground” experiences in the multiple rural communities of the Ozarks with the audience. He will discuss lessons learned from his rural interactions with six communities, five policy committees, a community advisory group, and local landowners in the Old Lead Belt of southeast Missouri.

### **Laurie Thompson**

Biography / Abstract not available at time of printing.

### **Alec D. Van Ryan**

Alec D. Van Ryan, Director, Environmental Affairs for the nationwide environmental engineering firm of Malcolm Pirnie, Inc., has been directly involved in some of the earliest brownfields redevelopment initiatives in the eastern United States. Working with Region IV, US EPA, Van Ryan helped coordinate one of the first successful Brownfields redevelopment in the Region with the building of a library on a Superfund site in Georgia. He also has written six successful U.S. EPA Brownfields Pilot Demonstration Grants focusing on major urban areas and rural/small town restorations. Other brownfields redevelopment initiatives include two major seaport projects in Philadelphia (Delaware County), PA., and Newport News, VA.

Additionally, Van Ryan’s work with environmental justice issues concerning urban center Brownfields redevelopment, lead to a major restoration project in the Farrish Street area of Jackson, MS., one of the few African-American historic urban centers remaining intact.

Before joining Malcolm Pirnie nine years ago, Van Ryan served as director of Environmental and Public Affairs for the Office of the Mayor, Louisville, KY.

### **Nick Warner**

Biography / Abstract not available at time of printing.



### 4B. Harnessing Community Wisdom for Redevelopment

**Level:** 200  
**Date:** Tuesday, December 07, 1999  
**Time:** 8:45 - 10:15 AM  
**Location:** Dallas D-III

**Purpose:** The “community” is a valuable repository of energy and information that can't be found anywhere else. Learn how community development corporations, religious organizations, and other non-profit groups can spearhead projects including housing development, small business incubation, and cultural centers.

#### Speakers and Affiliation:

Jeanne M. Fox (Moderator)  
*Regional Administrator*

U.S. Environmental Protection Agency (Region 2)  
New York, NY

Shelia E. Reed  
*Project Director*

Fame Assistance Corporation  
Los Angeles, CA

John A. Rosenthal  
*Environmental Counsel*

National Conference of Black Mayors  
Alexandria, VA

Rev. Charles I. Utley  
*President*

Hyde & Aragon Park Improvement Committee Inc.  
Augusta, GA

Marc A. Weiss  
*Senior Fellow*

Center for National Policy  
Washington, DC

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#### Jeanne M. Fox

As Administrator of EPA Region 2, Ms. Fox oversees federal environmental policy for New Jersey, New York State, Puerto Rico and the U.S. Virgin Islands. She also serves on the agency's Permit Improvement Task Force, Science Policy Council, and Lab Study Steering Committee.

Prior to her appointment at EPA, Ms. Fox served as commissioner of the New Jersey Department of Environmental Protection and Energy (NJDEPE). She was also the New Jersey Commissioner on the federal/four-state Delaware River Basin Commission.

Before joining the NJDEPE, Jeanne Fox served for 9 years with the New Jersey Board of Public Utilities, moving up from Regulatory Officer to Chief of Staff. Prior to that, she was the Election Division attorney for the Secretary of State, and policy director for the Democratic State Committee.

She has served as Vice President of the National Women's Political Caucus and President of the Women's Political Caucus of New Jersey. She is a charter member of the Middlesex County Commission on the Status of Women, and served as its first Chair. Ms. Fox was also a gubernatorial appointee to the Commission on Sex Discrimination in the Statutes and a charter member of the Women's Agenda of New Jersey, as well as a founding member of Choice PAC New Jersey's Board of Directors.

She is a graduate of Douglass College at Rutgers, The State University of New Jersey and Rutgers Law School at Camden, and is a member of the Rutgers Board of Trustees and the Douglass Society.

#### Shelia E. Reed

Shelia E. Reed serves as the project manager of the environmental protection department of FAME Renaissance. She earned her Bachelor's degree in electrical engineering from Loyola Marymount University, and her Master's in environmental management from West Coast University. After leaving the aerospace industry where she worked for Hughes Aircraft, Litton Guidance Control, and Rockwell International, she started her environmental endeavors by doing volunteer work for the Department of Regional Planning for the City of Los Angeles.

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Since working at FAME, she has been able to raise the awareness level of environmental issues throughout the South Central Los Angeles community by creating an Environmental Protection Department.

- Since 1995, raised funds through grants in excess of two million dollars for the Environmental Protection Program.
- Worked on the Brownfield Policy Committee with the Greenlining Institute to formulate the principles that will be utilized in the rebuilding of the communities through brownfields redevelopment.
- Serves as a member on the Community Advisory Panel for the Merit Partnership Steering Committee.
- Serves as a member of the Southern California Water Dialogue Group.
- Created jobs for over twenty-eight individuals in the Los Angeles community.
- Established a Used Oil Recycling Program.
- Developed an Energy Efficient Program.

### **John A. Rosenthal**

Biography / Abstract not available at time of printing.

### **Rev. Charles I. Utley**

Reverend Charles Utley is President of Hyde and Aragon Park Improvement Committee, Inc. This organization was founded in 1968 to serve as an advocator for the basic necessities of all humans. He has worked with communities throughout the country on environmental issues that affect our daily lives. He serves as advisor to the Paine College Environmental Justice Program and lectures at local colleges and universities. He is an active member of several environmental organizations and agencies. Reverend Utley serves as chair of the Augusta, Georgia Brownfields Initiative Pilot Program that he spearheaded and developed.

**Abstract:** This presentation will focus on the struggle to get the bare necessities for the communities of Hyde Park, Aragon Park and the Virginia Subdivision. These communities are made up of economically deprived people of color with poor whites in the surrounding areas. The discussion will include how to work with city, state, and federal agencies to bridge the gap between these types of communities and the mainstream of our American system. Emphasis will be placed on the importance of persistence, faith, and endurance.

Topics will include: How to work within a system to make things happen for your community; how to pull together community leaders to help in your struggle and maintain harmony within the organization; the importance of involving all members of the community in the desired project; the importance of exposing your struggle and accomplishments to the world; and how to keep the faith when things don't work out on the first attempt.

### **Marc A. Weiss**

Dr. Marc A. Weiss is a Senior Fellow in Community Studies at the Center for National Policy in Washington, DC, where he is co-authoring a book with former HUD Secretary Henry Cisneros entitled *The Wealth of Regions and the Challenge of Cities*. Under the District of Columbia Control Board from 1997 to 1999, he served as Senior Adviser to the Director of the DC Department of Housing and Community Development and as the Coordinator of the Strategic Economic Development Plan for Washington, DC. He also recently produced an economic development plan for Baltimore, Maryland, serving as a consultant to the administration of Mayor Kurt Schmoke.

From 1993 to 1997, Dr. Weiss served as a Special Assistant to the Secretary of the US Department of Housing and Urban Development, where he helped create many of the Clinton Administration's key initiatives and programs in urban and housing policy, including Empowerment Zones and Enterprise Communities, the National Homeownership Strategy and Homeownership Zones, the HOPE VI program to transform public housing communities, the President's Council on Sustainable Development, the New Urbanism planning and design initiative, and the Brownfields cleanup and redevelopment programs.



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Prior to coming to Washington, Dr. Weiss was an Associate Professor of Urban Planning, Real Estate Development, and Historic Preservation at Columbia University in New York. He is the author of *The Rise of the Community Builders* and *Real Estate Development Principles and Process*, along with many other books, articles, and monographs. He is a frequent consultant to business, government, non-profit, and neighborhood organizations. Dr. Weiss earned a B.A. with Honors in Political Science from Stanford University, and M.C.P. and Ph.D. degrees in City and Regional Planning from the University of California, Berkeley.

**Abstract:** Dr. Weiss will describe the specific actions of brownfields assessment, cleanup, and redevelopment in Washington, DC and Baltimore, Maryland. He will discuss these brownfields activities in the context of neighborhood organizing and grassroots mobilization, along with broader economic and community development strategies. In each city, restoration and investment in brownfields is now a key element of the newly completed strategic economic development plan, with public-private partnerships ranging from nonprofit neighborhood groups and local businesses, to federal agencies such as EPA and HUD. In both cities he was actively involved in producing the economic plans and will relate these two case studies to larger issues of urban policy, drawing on his own work in the Clinton Administration and the book he is currently writing together with former HUD Secretary Henry Cisneros.



### 4C. Dazzling Dallas Successes: The Hometown Story

**Level:** 100  
**Date:** Tuesday, December 07, 1999  
**Time:** 4:00 - 5:30 PM  
**Location:** Houston B

**Purpose:** The City of Dallas has distinguished itself with a nationally recognized brownfields program. An exciting and diverse array of success stories will be discussed by the people that made it happen. Success stories will be presented and discussed so that participants can take home ideas and inspirations.

#### Speakers and Affiliation:

Mary K. Suhm (Moderator) <i>1st Assistant City Manager</i>	City of Dallas Dallas, TX
Peter M. Coughlin <i>Development Coordinator</i>	South Side on Lamar Dallas, TX
Michael E. Covert <i>National Director - Environmental Due Diligence</i>	HBC/Terracon Dallas, TX
Brad Forslund <i>Senior Vice President</i>	Dallas/Ft. Worth Regional Managing Partner Irving, TX
John Q. Martin <i>Director, Property Utilization and Disposal</i>	General Services Administration Washington, DC

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#### Mary K. Suhm

Mary K. Suhm was appointed First Assistant City Manager for the City of Dallas in November 1998. She is responsible for assisting the city manager in the day-to-day operations of the city, serving in the city manager's stead when he is absent from the city, providing leadership to the city's team of six assistant city managers, and analyzing and developing solutions for designated high priority concerns.

Prior to her current assignment, Ms. Suhm was the assistant city manager responsible for the daily operations of the city's Intergovernmental Partnerships and Services, Marketing and Media Relations, and Street, Sanitation and Code Enforcement Services departments. As Assistant City Manager, Ms. Suhm was also responsible for the Aviation, Water Utilities, Event Services/Cultural Affairs, and Equipment, Communications & Information Services departments of the city.

Her leadership was instrumental in the establishment of the city's First Stop Shop for Small Business, Women's Business Initiative, Intergovernmental Partnerships and Services and in the implementation of the City's 3-1-1 Non-emergency Response System.

Since joining the City in 1978, Ms. Suhm has also served as Executive Assistant Director of the Dallas Police Department; Director of Court Services; Assistant to the Mayor; Manager of Urban Information at the Dallas Public Library; and as Manager of three Dallas Branch Libraries.

She has an interest in and commitment to the advancement of women in the City of Dallas organization and is actively involved in formal and informal mentoring programs for mid-level women managers. In recognition of her professional achievements, the North Central Texas Council of Governments presented Ms. Suhm the Linda Keithley Award for Women in Public Management. In addition to her responsibilities as First Assistant City Manager, she is also an active member of the International City/County Management Association and Executive Women of Dallas. Ms. Suhm's volunteer work has also included service on boards of the City Employees Credit Union, the Volunteer Center of Dallas, and the Community Services Board of the YMCA.

Before joining the City of Dallas, Ms. Suhm was Director of the Allen Public Library and taught high school biology for the Allen and Carrollton, Texas, Independent School Districts.





Ms. Suhm earned Master Degrees in Business Administration and Library Science from the University of North Texas and is a Baccalaureate graduate of Lamar University.

### **Peter M. Coughlin**

Peter Coughlin has over fifteen years of experience in the commercial real estate industry in both the public and private sectors. His background includes brokerages, acquisition, development, construction and financing while with several commercial real estate companies. In the public sector, at the Federal Deposit Insurance Corporation, Mr. Coughlin directed the asset management and disposition of owned real estate.

In his current role as Development Coordinator for South Side on Lamar, a 1.4 million square foot, \$100,000,000+ mixed use redevelopment, he is responsible for the overall project development including the interaction with public sector programs and policies (i.e. brownfields, historic preservation incentives, enterprise zones, tax increment financing district – TIF).

Mr. Coughlin is a graduate of the University of Texas at Austin and a licensed Texas Real Estate Broker.

### **Michael E. Covert**

Mr. Covert is a hydrogeologist with more that eighteen years of experience as a geologist in the environmental and petroleum industries, including two years of experience with the Environmental Protection Agency (EPA) Region VI office in Dallas, Texas. Mr. Covert has managed more than 40 RCRA facilities, including review of RCRA facility assessments, providing technical assistance to facilities engaged in soil and groundwater contamination investigations and remedial activities. He has been responsible for review, comment and drafting of numerous RCRA permits for treatment, storage and disposal facilities. In addition to his EPA Region VI duties, Mr. Covert served on the Class II Injection Well Midcourse Correction Workgroup and the Oil and Gas Regulatory Determination Workgroup in Washington, D.C. In his position as Principal for TERRACON's HBC Engineering Division, Mr. Covert oversees environmental due diligence and investigation services at the corporate level.

Mr. Covert holds a Master of Science Degree in Environmental Science from the University of Texas at Dallas and a Bachelor of Science Degree in Geology from Southern Methodist University.

### **Brad Forslund**

Mr. Forslund has 16 years of experience in the real estate business. He is currently Senior Vice President of JPI where he is also a D/FW Regional Managing Partner. From 1993 to 1997 he served as Assistant Vice President of Aquisitions and Development for United Dominion Realty Trust. He was Asset Manager at Aetna Realty Advisors from 1991 to 1993.

### **Abstract: Two Brownfields Case Studies**

1. Jefferson at the North End, Dallas, Texas

This site has 540 Units, with 468,780 total square feet. It was completed on January 20th, 1999 and its current occupancy is 91.11%.

2. Jefferson at Kessler Park, Dallas, Texas

This is a proposed multi-family development. It will be constructed in 2 phases with a total of 644 units.

### **John Q. Martin**

Biography / Abstract not available at time of printing.



#### **4D. Getting Pumped: Gas Station Cleanup Reuse**

**Level:** 200  
**Date:** Wednesday, December 08, 1999  
**Time:** 10:30 - 12:00 AM  
**Location:** Dallas D-I

**Purpose:** Abandoned gas stations are the most common type of brownfields but pose special challenges for reuse. Panelists will provide examples and strategies for turning these eyesores into symbols of revitalization.

##### **Speakers and Affiliation:**

Paul D. Zahn (Moderator)  
*LUST Section Manager*

Utah Department of Environmental Quality  
Salt Lake City, UT

Amy S. Carter  
*Fund Manager*

Michigan Department of Environmental Quality  
Lansing, MI

Gregg D. Romaine, Esq.  
*President and General Counsel*

Brownfields Development Group, LLC  
Indianapolis, IN

Dale T. Urban  
*Project Manager*

Utah Department of Environmental Quality  
Salt Lake City, UT

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##### **Paul D. Zahn**

Biography / Abstract not available at time of printing.

##### **Amy S. Carter**

Amy Carter currently serves as the Michigan Underground Storage Tank Financial Assurance (MUSTFA) Fund Administrator and Program Support Section Chief with the Storage Tank Division in the Department of Environmental Quality. She has an educational background in biology and chemistry and over 20 years of environmental administration experience with the Department. Her specific experience with the Department includes the Leaking Underground Storage Tank (LUST) Program as well as a background in Site Revitalization of Urban Cores, Covenants Not To Sue, and Enforcement Issues. She has served as a senior negotiator in Cost Recovery Actions and established the Department's Bankruptcy program when serving for several years as their bankruptcy specialist. In her present role, she has been responsible for the management of the insolvency of the MUSTFA Fund, and currently manages the Technical Review Unit, the Information Management Unit, and the State Funded Cleanup Programs Unit. The latter of which implements the state funding provided to conduct corrective action at LUST sites with high potential for redevelopment.

**Abstract:** Michigan realized the impact of redeveloping brownfield sites on the economic and environmental health of the state in the late 1980's. When the quality of life bond was passed in 1988, a Site Revitalization Program was established to aid local units of government in the redevelopment of brownfield sites. As the state gained more experience in this area of endeavor, additional programs have been developed to address the new challenges that arise with each program and project.

The result, some 10 years later, is the state has a variety of tools that can be utilized in combination or individually to help redevelop brownfield sites. Most recently, the last three years have seen the emergence of specific programs designed to assist brownfield sites in general as well as those specifically geared towards UST fields, or brownfield sites that were formerly UST facilities. This presentation will focus on providing a brief overview of the several tools available, such as: baseline environmental assessments; brownfield redevelopment authorities; state funded cleanup programs; and grants and loans for redevelopment projects and some of the factors involved in redeveloping UST fields.



### **Gregg D. Romaine, Esq.**

Mr. Romaine is the president and founder of the Brownfields Development Group, L.L.C. This group was formed during the summer of 1998 in association with the Supreme Environmental Services Company (SESCO) group, a full service environmental consulting company after Mr. Romaine left his five-year tenure as legal counsel with the Indiana Department of Environmental Management (IDEM). Mr. Romaine's objective in founding the Group was to create an entity that could proactively facilitate, foster and participate in the redevelopment of environmentally impaired property. While at IDEM, Mr. Romaine was one of the primary drafters of Indiana's Brownfield Law, SEA 360, and was responsible for implementing the state's highly successful Voluntary Remediation Program. He has guided the company to be the recognized leader of Brownfields Redevelopment in the State of Indiana. Mr. Romaine speaks regularly on brownfields and is often consulted on Indiana and other state's legislative initiatives related to brownfields.

Mr. Romaine graduated from the University of Wisconsin in 1986 and from Rutgers School of Law in 1990. He has worked for two large law firms in Indianapolis (Barnes and Thornburg and Bingham Summers Welsch and Spilman). He was legal counsel to IDEM's office of environmental response and has most recently dedicated his efforts to growing the Brownfields Development Group. He is a member of the Indiana State Bar as well as the Bar for the Federal District Court for Southern Indiana and the Federal Seventh Circuit Court of Appeals.

**Abstract:** Gregg Romaine will be discussing the role of the private developer in abandoned or underutilized corner gas station brownfield redevelopment. Realizing that most government initiatives are directed toward the negative value properties, he will relay the truly important things governmental programs can do to make the redevelopment of a negative value property more realistic. Mr. Romaine will also discuss cases that he has been involved with recently.

### **Dale T. Urban**

Biography / Abstract not available at time of printing.



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### 4E. Planting New Seeds: Brownfields to Greenfields

**Level:** 200  
**Date:** Tuesday, December 07, 1999  
**Time:** 4:00 - 5:30 PM  
**Location:** Dallas D-I

**Purpose:** Brownfields redevelopment often includes reuse for greenspace. This session explores proposed and successful projects for creating parks, trails, habitats, and other greenspaces on brownfields. Presenters will not only discuss the open space itself, but how such projects help revitalize the surrounding areas.

#### Speakers and Affiliation:

William P. Yellowtail Jr. (Moderator)  
*Regional Administrator*

U.S. Environmental Protection Agency (Region 8)  
Denver, CO

Geri Almanza  
*Community Organizer*

IPODERI  
San Francisco, CA

Suzanne E. Malec  
*Deputy Commissioner*

City of Chicago  
Chicago, IL

Michael Ramirez  
*Project Manager*

Trust for Public Land  
Los Angeles, CA

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#### William P. Yellowtail, Jr.

Bill Yellowtail, a Crow Indian, is the first Native American and first non-Coloradan to hold the post of EPA Region 8 Regional Administrator. Bill served in the MT State Senate from 1984 to 1993, and the Wyola, Montana rancher served on Natural Resources, Fish and Game, Judiciary and Education Committees. He also chaired the Montana Environmental Quality Council during his term as State Senator.

He was the Regional Administrator from January 1994 until March 1996 when he resigned to run for Montana's lone congressional seat vacated by the retirement of Republican Pat Williams (D-Montana). Mr. Yellowtail won a four-way Democratic primary but lost to Republican Rick Hill in the general election.

As Regional Administrator, Mr. Yellowtail directs the operations of more than 700 employees who carry out federal environmental programs dealing with air, water and land in Wyoming, Montana, Colorado, Utah, South Dakota, and North Dakota. He is the seventh person to hold the top Denver position since the Agency's creation in 1970. Five others have held it in an "acting" capacity.

In fiscal 1999, the Region has an operating budget of about \$260 million, of which almost 60%, or \$155 million, goes to states, tribes and communities in the form of assistance grants. Another \$65 million goes to Superfund hazardous waste cleanup programs, and \$5 million to oil spill and leaking underground storage tank work. The remaining \$35million is for all other operating programs, such as air and water pollution control.

Mr. Yellowtail is a 1971 graduate of Dartmouth College where he earned a Bachelor of Arts (B.A.) Degree in Geography and Environmental Studies.

#### Geri Almanza

Biography / Abstract not available at time of printing.

#### Suzanne E. Malec

Biography / Abstract not available at time of printing.

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Michael Ramirez

Biography / Abstract not available at time of printing.



### 4F1. Working in Harmony: Pairing Job Training Programs with Local Brownfields Needs

**Level:** 200  
**Date:** Tuesday, December 07, 1999  
**Time:** 8:45 - 10:15 AM  
**Location:** Dallas D-I

**Purpose:** Matching brownfields communities with job training and workforce development efforts is a critical element of EPA's Brownfields program. Hear from the experts who developed some of the nation's premier success stories and how you can create similar models in your community.

#### Speakers and Affiliation:

Nolan Curtis (Moderator)

Fluor Daniel Hanford, Inc.  
Richmond, WA

Maura Brueger  
*Workforce Development Coordinator*

King County  
Seattle, WA

Tony Perez  
*Director*

Milwaukee Community Service Corps  
Milwaukee, WI

Arthur Shanks  
*Project Manager*

Mandela/WIST Training Center  
Oakland, CA

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#### Nolan Curtis

Nolan Curtis is Project Manager of Business and Workforce Development for Fluor Daniel Hanford's Office of Economic Transition. Curtis has over twenty years of experience in project, program, and organizational management for public agency and private sector clients. Curtis has developed and managed programs in work force restructuring, employee performance and skill assessment, and employee development. He has worked extensively with post-secondary educational institutions in the development of education and training programs and in applying academic research capabilities to forecast local business and industry labor and skill requirements.

His current activities include strategic planning, systems development and program implementation for initiatives supporting the Hanford Region's economic diversification and work force development.

As a principal in Nolan Curtis & Associates, Curtis executed projects for targeted and diverse audiences including minority, at-risk, bilingual, and multi-cultural communities in the United States, Europe, and the Caribbean where he has gained recognition for developing innovative approaches to public science literacy and community involvement.

Curtis is a frequent participant and keynote speaker at conferences and workshops on environmental justice, public science literacy, and minority business and job development. He serves on the National Advisory Board for the Advanced Technology Environmental Education Center, Partnership for Environmental Technology Education, and the Reading Foundation.

#### Maura Brueger

Maura Brueger is the Workforce Development Coordinator in the King County Office of Regional Policy and Planning. She is responsible for coordinating adult workforce development programs including, the King County Jobs Initiative, a Welfare-to-Work competitive grant program, and the U.S. Environmental Protection Agency's Brownfields Job Training pilot. Ms. Brueger also provides state and federal policy analysis for workforce development and welfare reform to King County Executive Ron Sims. At this time, she serves as the lead staff person to Executive Sims in his capacity as one of the two chief elected officials in Seattle and King County responsible for implementing the federal Workforce Investment Act of 1998.



### Tony Perez

Biography / Abstract not available at time of printing.

### Arthur Shanks

Art Shanks is the Project Manager for the Cypress Mandeka/WIST Pre-Apprentice Training Center (CMWTC) in Oakland, CA. Mr. Shanks has been with the CMWTC since its inception in 1993, when he started as the training coordinator. As Project Manager, he is responsible for the overall operation of the training center, including its economic stability and the development of the curriculum.

Mr. Shanks attended Merritt College and received an AS degree in Genetics. He then enrolled at California State University in Hayward, CA, majored in Bio-Chemistry and had aspirations of becoming a doctor. A summer job in construction helped him pay his way through college, and that is where he has been ever since. Shanks became a journeyman's carpenter and later a cement mason. He worked his way to becoming foreman and then superintendent, where he was responsible for the construction of several high-rises in the San Francisco area.

He began his teaching career as the training coordinator for the Joint Apprentice Training Committee (J.A.T.C.) Of Northern California Operators Plasterers & Cement Masons International Association. Prior to joining the CMWTC, Mr. Shanks was an instructor at Chabot Community College, teaching bio-chemistry classes as well as apprenticeship courses and is currently teaching apprentice courses at Laney College in Oakland, CA. Art holds a lifetime teaching credential from the California Community College System, a teaching technique certificate in general education from UC Berkeley, and he is California State certified at the trainer level in lead abatement and hazardous materials removal.

Recently, Mr. Shanks was appointed by Secretary of Labor, Alexis Herman, to the advisory board of the Federal Committee of Registered Apprenticeship in Washington, D.C. for a two-year position. He and the other members will advise on development and implementation of administration policies affecting apprenticeship, measures that will foster quality workplaces, and preparing the American Workforce for sustained employment.

**Abstract:** Oakland, a city of approximately 375,000, has one of the most ethnically diverse populations in the United States. It sits across the bay from San Francisco and now has Jerry Brown, former California governor, as Mayor. For many years Oakland and particularly Alameda County was home to several military installations, Oak Knoll Naval Hospital, Oakland Naval Supply Center and Alameda Naval Air Station. With the downsizing of these facilities, the closing of several large manufacturing and retail establishments and the Welfare Reform Act of 1996, the city was suddenly beset with high unemployment.

The Cypress Mandela/WIST Pre-Apprentice Construction Training Center (CMWTC) is located one block from the former Cypress Freeway that collapsed during the Loma Prieta Earthquake of October 1989. When the freeway was originally constructed in the 50s, it basically shut out the community of West Oakland and the neighborhood fell into sharp decline. The earthquake brought the area back into focus and the residents had a significant impact on the rebuilding of the new freeway and revitalization of the community. With the need to rebuild this link and create viable, sustained employment for these West Oakland residents, the CMWTC was formed in late 1993 under the auspices of the Oakland Private Industry Council (OPIC).

The aim of the CMWTC was to train both men and women, who had little or no skills, in basic construction by giving them the "tools" they would need to become stable, productive members of their communities. By establishing relationships with the California State Transportation Division (CalTrans), various craft unions and contractors, the CMWTC trained and placed sixty-five (65) graduates on the rebuilding of the Cypress Freeway.

In May 1998, The Cypress Mandela Program merged with the Women in Skilled Trades Program (WIST), also sponsored by OPIC. Training for the women's program was conducted at Laney College in Oakland and ran concurrently with their school year. The CMWTC conducted three (3) training cycles yearly and could therefore train more people in the same amount of time. Historically, women have been a minority in the construction trades, however, with the Bay Area experiencing a building boom women are in high demand for all the crafts.

The CMWTC has been fortunate in developing associations with CalTrans, the Center to Protect Workers Rights (CPWR), National Institute of Environmental Health and Safety (NIEHS) and the U.S. Environmental Protection Agency (EPA), all of which have provided funding to the training program. Through their continued help the CMWTC has trained 688 individuals and placed 559 graduates on projects such as the Cypress Freeway, The Oakland Coliseum/Arena Complex and now The San Francisco Airport Expansion.



### 4F2. Working in Harmony: Pairing Job Training Programs with Local Brownfields Needs

**Level:** 200  
**Date:** Tuesday, December 07, 1999  
**Time:** 2:15 - 3:45 PM  
**Location:** Dallas A-II

**Purpose:** This additional session on job training and workforce development is being offered to participants unable to attend the first session. Hear from another panel of experts who developed some of the nation's premier success stories and how you can create similar models in your community.

#### Speakers and Affiliation:

Sharon D. Beard (Moderator)  
*Industrial Hygienist*

NIEHS Worker Education & Training Program  
Research Triangle Park, NC

Henry O. Adkins  
*Program Manager*

City of Dallas  
Dallas, TX

Alan B. Cannaday  
*Lead Instructor/Recruiter/Job Developer*

Utah Carpenter IATC  
Salt Lake City, UT

Paulette D. Detillier  
*President/CEO*

Era Environmental & Safety, Inc.  
Independence, MO

Maxine Leichter  
*Environmental Supervisor*

City of Los Angeles Environmental Affairs Department  
Los Angeles, CA

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#### Sharon D. Beard

Biography / Abstract not available at time of printing.

#### Henry O. Adkins

Mr. Adkins has over twenty years of experience in Community Service programs. He has managed programs at three different levels of government (local, county and federal). He has worked as Director of a Community Development program for the City of Garland, as well as a CETA Director. He has worked as a Federal Representative for the U.S. Department of Labor. Mr Adkins has also managed an adult alternative Education Grant program for Richland Community College and has worked as a Program Manager for the City of Dallas.

Mr. Adkins is an effective communicator with all socio-economic, multi-ethnic and multi-cultural groups. He is also a proven motivator and a dynamic public speaker. He is a successful watercolor artist and a U.S. Army Veteran.

Mr. Adkins' professional and civic membership include: The Greenville Avenue Church of Christ, Kappa Alpha Psi National Fraternity, Inc., North Texas Conference of Minority Public Administrators, National Legal Assistant Association, Disabled American Veterans (Life Membership), National Jaycess (Garland Chapter), The American Society of Public Administrators, The American Association of Community and Junior Colleges.

Mr. Adkins has a Master of Public Administration Degree from the University of North Texas, with an emphasis in City Management and a Minor in Business Administration. He holds a Bachelor of Science Degree from Dallas Baptist University, with a Major in Pre Law and a Minor in Business Administration.

#### Alan B. Cannaday

Biography / Abstract not available at time of printing.

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### Paulette D. Detillier

Biography / Abstract not available at time of printing.

### Maxine Leichter

Maxine Leichter is an Environmental Supervisor with the Los Angeles City Environmental Affairs Department. This department is the chief advisor to the city on environmental issues recommending and initiating policies and programs to support environmental protection while working to ensure public participation, equity, job creation, and economic development. While employed by the department, she has worked on a variety of projects to enhance the urban environment such as controlling illegal waste disposal and supporting recycling, environmental justice, and sustainable development. She coordinated the preparation of the grant proposal that won the city a Brownfields Showcase Community designation and is a member of the interdepartmental team implementing the city's Brownfields Program. She represents the city as a member of the City of Los Angeles Brownfields Job Training Partnership. Ms. Leichter is a graduate from UCLA and has an M.S. in Environmental Policy.

**Abstract:** The Los Angeles City Brownfields Minority Worker Training Program is an exciting partnership between government, community worker-training organizations, the private sector, and labor. Major partners are the City of Los Angeles (Mayor's Office of Economic Development and Environmental Affairs Department), several worker training programs, the Carpenter's Union, and the Alameda Corridor Transportation Authority (ACTA). The Partnership received a \$201,000 grant from the National Institute of Environmental Health Sciences for a two-year program. The grant is being administered by the Center to Protect Workers' Rights which is affiliated with the AFL-CIO. Additional funding was provided through ACTA.

Trainees are being recruited for the program from job readiness providers, primarily Women in Non-traditional Employment Roles (WINTER), the Los Angeles Conservation Corps (LACC), and the Carpenters Educational and Training Institute (CETI). After receiving job readiness training from one of these groups, trainees complete a 10-week course which includes physical conditioning, construction theory and practice, tool use and safety, unionism, job search skills, hazardous materials, lead, and asbestos worker training. The graduates of this portion of the program are then offered the opportunity to complete a Community College course in environmental technology. Trainees are assisted in finding jobs by the program partners and the Community Colleges. Each job readiness provider participates in monitoring and counseling its students throughout the training and after job placement.



### 4G. Brownfields Junkyards to Fields of Dreams

**Level:** 100  
**Date:** Monday, December 06, 1999  
**Time:** 1:00 - 2:30 PM  
**Location:** Dallas D-III

**Purpose:** Landfills are finding new lives for all kinds of economic, recreational and greenspace uses. This session demonstrates how communities are recycling more than just their trash, they are recycling the landfills too.

#### Speakers and Affiliation:

Sonja Williams (Moderator)  
*Senior Project Officer*

Leigh Engineering  
Dallas, TX

Darren Davidowich  
*Staff Planner*

Hackensack Meadowlands Development Commission  
Lyndhurst, NJ

Thea McManus  
*Associate Division Director*

Municipal and Industrial Solid Waste Division  
Washington, DC

Joseph Miller, P.E.  
*Vice President*

SCS Engineers  
Dublin, CA

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#### Sonja Williams

Ms. Williams has a Bachelor of Science degree in Geology and a Master of Science degree in Hazardous Waste Materials Management. During the last 10 years, she has worked as an environmental consultant. Prior to 1989, she worked for the United States Geological Survey, Water Resources Division. Currently, she is employed as a Senior Project Manager with an environmental consulting firm, Leigh Engineering, Inc., located in Dallas, Texas.

As an environmental consultant, Ms. Williams has assisted private entities and regulatory agencies with the assessment, cleanup and closure of brownfields sites and active industrial facilities with subsurface media impacts. Her experience with regard to environmental assessments includes historical research, development of sampling and analysis plans, management of site investigations and evaluation of baseline risks. Key projects requiring cleanup have included leaking petroleum storage tank sites, subsurface industrial releases, abandoned disposal sites and facilities requiring waste disposal assistance. More recently, Ms. Williams has gained recognition for assessing risks, developing engineering controls, and achieving permit approvals for the redevelopment of historical landfill sites.

#### Darren Davidowich

Mr. Davidowich is a staff planner for the Hackensack Meadowlands Development Commission (HMDC) in Lyndhurst, New Jersey. The HMDC is a political subdivision of the State of New Jersey charged with promoting economic development, providing for the controlled disposal of solid waste and preserving the environment within its 32 square mile jurisdiction, encompassing parts of fourteen municipalities in Bergen and Hudson Counties. His responsibilities at the HMDC include land-use planning, public outreach, and the oversight and management of various redevelopment projects. Mr. Davidowich is the coordinator for a USEPA Brownfield Demonstration Pilot involving the investigation and redevelopment of a 210-acre tract adjacent to the Meadowlands Sports Complex (Giants Stadium, Continental Airlines Arena). Mr. Davidowich is also the project manager for a project involving the redevelopment of 450+ acres of former landfills into a premier public golf course.

Mr. Davidowich is a 1997 recipient of a fellowship from the Hudson River Foundation for research on the Hudson River waterfront in Jersey City, New Jersey. He presented his results at the U.S. EPA Marine Estuarine Shallow Water Science and Management Conference in Spring, 1998.

Mr. Davidowich holds a Bachelor of Arts Degree from Ramapo College in environmental studies, a Master of Science from New Jersey Institute of Technology in environmental policy, and Certification in Administrative Sciences from Fairleigh Dickinson University.



## Track 4: Redeveloping for Sustainability

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**Abstract:** Darren M. Davidowich will present the various aspects involved in planning golf course development on landfilled areas. The discussion will address the roles of planning agencies, state environmental protection agencies, and developers in the landfill closure/golf course development process. Issues that will be covered include: cost overlap between landfill closure and golf course development; New Jersey remediation funding programs; and ways to minimize development costs. The presentation will also involve a discussion of real estate issues, water supply, cover materials, and developer selection. Heavy emphasis will be placed on the role of public agency facilitation throughout the planning and development process.

### Thea McManus

Biography / Abstract not available at time of printing.

### Joseph Miller, P.E.

Mr. Miller provides SCS Engineers with a strong background in environmental engineering with emphasis in solid and hazardous waste management. He currently serves as Director of SCS's offices in the San Francisco Bay area and Sacramento. He has primary responsibility for the technical, business development and administrative matters of SCS's practice in northern California. Since joining SCS in the early 1980's, he has been involved with projects entailing virtually all aspects of the municipal solid waste field including, landfill engineering, landfill closure and post-closure development, air quality monitoring and permitting, water quality monitoring and protection, and landfill gas management.

Mr. Miller is currently serving as Project Manager for design/construction of environmental protection measures at the Westport Office Park, a brownfields site in Redwood City, California. The Westport Office Park is a 20-building, 980,000 sq. ft office project in a park-like, campus-like setting. The 85-acre site was once used as a municipal waste landfill. The \$150 million Westport project is one of the most ambitious redevelopment projects ever undertaken at a former landfill site.



### 4H. All Aboard! Reusing Railyards and Utilities

**Level:** 200  
**Date:** Wednesday, December 08, 1999  
**Time:** 10:30 - 12:00 AM  
**Location:** Dallas D-III

**Purpose:** Railroads and utilities are among the largest and most widespread holders of brownfields properties. This session looks at how developers and communities can work with these specialized interests to clean up and reuse these valuable but often distressed properties.

#### Speakers and Affiliation:

Ron Fender (Moderator) <i>Principal-in-Charge</i>	Environmental Resource Management (ERM) Exton, PA
Todd S. Davis Esq. <i>President</i>	Hemisphere Corporation Cleveland, OH
Kathleen Smalley <i>Sr. Vice President, Corporate Operations &amp; General Counsel</i>	Catellus Development Corporation San Francisco, CA

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#### Ron Fender

Mr. Fender has degrees in both geology and engineering and has over 22 years of professional consulting experience, 20 of which are with Environmental Resources Management (ERM). He managed the first successful Brownfields Project in Pennsylvania (pursuant to Pa. Act 2) resulting in an order of magnitude cost savings to client (former owner). This site, which was regulated under HSCA (Hazardous Sites Cleanup Act), benefited from Act 2 through cooperative effort between the state agency, former owner, and community.

Mr. Fender has been the catalyst behind ERM's focus on the remediation and redevelopment of contaminated property. He has initiated the recent formation of ERM-Redevelopment LLC, which seeks to team with developers to acquire, remediate and redevelop environmentally-tainted property. Mr. Fender has directed, managed and/or coordinated dozens of site remediation projects ranging from investigations to engineering design to construction and/or operations of remediation technologies.

Mr. Fender is co-inventor of a patented process for the removal of heavy metals from wastewater, and co-inventor of a registered process for the on-site removal of volatile organic compounds from soil.

#### Todd S. Davis Esq.

Todd S. Davis is President of Hemisphere Corporation, a company that acquires and redevelops environmentally distressed real estate. Mr. Davis is also a partner in Benesch, Friedlander, Coplan & Aronoff LLP and is the Co-Chairman of the firm's Environmental Practice Group. Mr. Davis is an author of an extensive treatise on redeveloping brownfields sites nationally, entitled, *Brownfields: A Comprehensive Guide to Redeveloping Contaminated Property* (American Bar Association 1997). He is also Vice Chairman of the American Bar Association's Brownfields Task Force.

#### Kathleen Smalley

Kathy Smalley is the Senior Vice President, Corporate Operations, and General Counsel for Catellus Development Corporation. In that position, she serves as chief legal officer and manages Catellus' environmental services group and brownfield investment business.

Before joining Catellus in January 1997, Ms. Smalley was general counsel and investment manager of Crow Family Holdings, the Dallas-based investment office of the Trammell Crow family, which managed major holdings in Trammell Crow Company, Trammell Crow Residential Company, Wyndham Hotel Company, and other entities.



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From 1983 until 1984, Ms. Smalley practiced law with Martori Meyer Hendricks & Victor in Phoenix, Arizona. She served as law clerk to the U.S. Supreme Court Justice Sandra Day O'Connor and Fifth Circuit Judge John Minor Wisdom.

Ms. Smalley received her J.D. magna cum laude from Harvard Law School, where she served as an editor of the Harvard Law Review. She currently holds an appointment at Harvard Law School, where she teaches a course on real estate transactions. She also is a fellow of the British-American Project and serves as chairman of the Harvard Law School Visiting Committee.



### 4I. Showcasing the Showcases: Achieving Results Through Collaboration

**Level:** 300  
**Date:** Tuesday, December 07, 1999  
**Time:** 2:15 - 3:45 PM  
**Location:** San Antonio A

**Purpose:** Sixteen Brownfields Showcase Communities were selected from more than 200 applicants to create national models of brownfields collaboration. This session profiles their successes and lessons learned.

#### Speakers and Affiliation:

Kenneth A. Brown (Moderator)  
*Executive Director*

NALGEP  
Washington, DC

The Honorable Paul Helmke  
*Mayor*

City of Fort Wayne  
Fort Wayne, IN

The Honorable R.B. Jones  
*Mayor*

City of East Palo Alto  
East Palo Alto, CA

The Honorable Ronald Kirk  
*Mayor*

City of Dallas  
Dallas, TX

The Honorable Thomas R. Suozzi  
*Mayor*

City of Glen Cove  
Glen Cove, NY

Jim Vreeland  
*Brownfields Program Manager*

Community Redevelopment Agency  
Los Angeles, CA

Sarifa Wilson  
*Vice Mayor*

City of East Palo Alto  
East Palo Alto, CA

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#### **Kenneth A. Brown**

Kenneth A. Brown is the Public Affairs Director for Spiegel & McDiarmid and serves as the Executive Director of National Association of Local Government Environmental Professionals. Mr. Brown advises local governments and business on brownfields, community development, land use, air quality and other matters. He has 18 years of experience working on a wide range of environmental issues. Mr. Brown speaks regularly at brownfields seminars and conferences and he has organized and facilitated several workshops for local governments on brownfields issues. Mr. Brown is the co-author of Profiles of Business Leadership on Smart Growth and of Building a Brownfields Partnership from the Ground Up: Local Government Views on the Value and Promise of National Brownfields Initiatives. He previously served as the executive director of Renew America, the national program director for Clean Water Action, and the director of the New Jersey Environmental Federation. He has also served as a consultant to government, business, and nonprofit clients. Mr. Brown received his Master of Public Policy degree from the University of Michigan.

**Abstract:** In March 1998, Vice President Al Gore announced the selection of 16 communities from more than 200 applicants as Brownfields Showcase Communities. The 16 Brownfields Showcase Communities are working in partnership with more than 15 federal agencies to serve as national models of local-federal brownfields collaboration. The National Association of Local Government Environmental Professionals (NALGEP) has been coordinating a network of Showcase Community leaders for the past year, focused on researching new approaches to identify and overcome barriers to brownfields redevelopment and to enhance communication and cooperation between the Showcase Communities and the participating federal agencies. This session will present information on innovative local brownfields projects and strategies, and highlight some of the effective partnerships the Showcase Communities are developing with the participating federal agencies to realize their redevelopment goals.



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The 16 Brownfields Showcase Communities include Baltimore (MD), Chicago (IL), Dallas (TX), East Palo Alto (CA), Eastward Ho! (FL), Glen Cove (NY), Kansas City (KS/MO), Los Angeles (CA), Lowell (MA), Portland (OR), Providence (RI), Saint Paul (MN), Salt Lake City (UT), Seattle/King County (WA), Stamford (CT), and Trenton (NJ).

### **The Honorable Paul Helmke**

Paul Helmke, age 50, has served as Mayor of Fort Wayne (Indiana's second largest city, with a population of approximately 200,000) since January 1, 1988.

He was the Republican nominee for U.S. Senate in Indiana in the November 1998 general election. Mayor Helmke is a past-president of the U.S. Conference of Mayors, a member of the Advisory Council for the National League of Cities, and a past-president of the Indiana Association of Cities and Towns. He serves on the U.S. Departments of Justice and Health and Human Services' Violence Against Women Advisory Council and the U.S. Departments of Labor and Education's Advisory Council for School-to-Work Opportunities. He is a past-president of the National Conference of Republican Mayors and Local Officials, as well as the Indiana Republican Mayors Association.

After upsetting a two-term incumbent in November 1987 with 52 percent of the vote, Mayor Helmke was re-elected Mayor in 1991 with 59 percent of the vote. In November 1995, Mayor Helmke became the second person in Fort Wayne history to be elected to a third consecutive four-year mayoral term. He won the election with 64.5 percent of the vote, tying the largest marginal victory for a Republican in the City of Fort Wayne. Mayor Helmke announced in December 1998 that he would not seek an unprecedented fourth consecutive four-year term as Mayor. His current term ends at noon on January 1, 2000.

Mayor Helmke has received national attention for his program of "Community-Oriented Government," his efforts to fight crime, and as an advocate for urban interests. During his tenure as Mayor, he reduced the city property tax rate and city debt, pursued an aggressive annexation program, strengthened the police department, started community policing, helped revitalize the downtown area, and supported economic development efforts that have helped bring the unemployment rate under the state and national averages.

Mayor Helmke practiced law with the Fort Wayne firm of Helmke, Beams, Boyer and Wagner for more than 14 years prior to becoming Mayor. During most of that time period, he served as an Assistant Allen County Attorney and also taught Communications Law at Indiana-Purdue at Fort Wayne for a number of years.

Mayor Helmke has appeared on the "ABC Evening News," CNN, C-Span, "McNeil-Lehrer," and the "Cal Thomas" show. He was also a contestant on "Jeopardy" in the early 1970's.

In 1970, Mayor Helmke received an honors degree, with highest distinction, in Political Science from Indiana University in Bloomington. While at I.U., Helmke was selected to Phi Beta Kappa scholastic honorary, and was elected student body president. Helmke received his law degree from Yale University in New Haven, Connecticut in 1973.

### **The Honorable R.B. Jones**

Biography / Abstract not available at time of printing.

### **The Honorable Ronald Kirk**

Biography / Abstract not available at time of printing.

### **The Honorable Thomas R. Suozzi**

Mayor Thomas R. Suozzi, a Certified Public Accountant and Attorney, first assumed the office of Mayor and Supervisor in January 1994. On November 4, 1997 Mayor Suozzi was re-elected to his third term in office. He is credited with balancing the city's budget, no new taxes for five consecutive years, and building a new City Hall, Courthouse, Police Headquarters, and EMS building.

Mayor Suozzi's innovative energy and environmental efforts are recognized nationwide and throughout the state. Vice President Al Gore recently called Mayor Suozzi to announce that the city of Glen Cove was chosen as one of 16 communities from a nationwide field of over 200 candidates, as a Brownfields Showcase Community. This



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distinction will enable the federal government to provide the city with \$1.4 million in funding and technical assistance for the redevelopment of the waterfront. Glen cove received this prestigious recognition based on the Mayor's demonstrated commitment to cleanup and redevelop the waterfront, and his administration's working relationship with federal, state, and local agencies.

In 1997, Mayor Suozzi had the distinction of being the only elected official chosen to receive a U.S. Environmental Protection Agency (EPA) Region 2 Environmental Quality Award. He is currently embarking on an ambitious plan to revitalize the Glen Cove Waterfront into a regional tourist destination that has received bipartisan praise. Mayor Suozzi has been named Environmentalist of the Year by the Coalition to Save Hempstead Harbor and was honored by the Long Island Progressive Coalition for Innovative Leadership in Community Revitalization. On April 4, 1998, the Long Island Sound Watershed Alliance honored Mayor Suozzi for Excellence in Achieving the Goals of the Long Island Sound Study. He is responsible for the permanent closure of the Glen Cove Incinerator, at no cost to the taxpayers.

Mayor Suozzi's innovative Employee Evaluation System and "reinventing government" programs have reduced the city's workforce by 10% while increasing productivity and rewarding performance. He has earned awards from both the Long Island Civil Service Employees Union for "fair treatment and support" for city employees, as well as the New York Conference of Mayor's 1997 Labor Management Achievement Award.

Prior to serving as Mayor, Tom Suozzi's professional career included working as a public accountant with the firm of Arthur Anderson. As an attorney, Mr. Suozzi served as clerk for the Chief Judge of the United States District Court for the Eastern District of New York, and served as commercial litigator for the law firm of Shearman & Sterling in New York City.

Mayor Suozzi was born and raised in Glen Clove. He attended St. Patrick's School and graduated from Chaminade High School in 1980. In 1984 he received a Bachelor's degree from Boston College and in 1989 earned a Juris Doctor degree from Fordham University Law School. At graduation, he accepted the Eugene O'Keefe Award on behalf of the Law School's Public Service Project, that he founded.

### **Jim Vreeland**

Biography / Abstract not available at time of printing.

### **Sarifa Wilson**

Biography / Abstract not available at time of printing.





### 4J. Out and About: Smart Growth and Urban Sprawl

**Level:** 200  
**Date:** Wednesday, December 08, 1999  
**Time:** 10:30 - 12:00 AM  
**Location:** Houston A

**Purpose:** Growth and sprawl issues are central to the national debate over livability and sustainable development. This panel will show the connections between growth, sprawl and brownfields.

#### Speakers and Affiliation:

John P. DeVillars (Moderator)  
*Regional Administrator*

U.S. Environmental Protection Agency (Region 1)  
Boston, MA

George Brown  
*Executive Director*

Far SE/SW Community Development Corporation  
Washington, DC

Joyce LaValle  
*Senior Vice President, Chief Innovations Officer*

Interface Americas, Inc.  
Cartersville, GA

The Honorable Kirk Watson  
*Mayor*

City of Austin  
Austin, TX

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#### John P. DeVillars

John DeVillars was appointed Administrator of the Environmental Protection Agency's New England office by President Clinton in January, 1994. As New England's senior environmental official, he directs the operations of 800 employees and manages a \$400 million annual budget.

DeVillars has been involved in public service for more than two decades, including his service from 1988 until 1991 as Secretary of the Environment for the Commonwealth of Massachusetts. As Secretary, DeVillars garnered national attention for spearheading the nation's first toxic use reduction law, achieving record amounts of open space acquisition, greatly strengthening coastal and air quality protection laws, and for launching the country's first privatization of a major environmental program – waste site cleanups.

He was Chief of Operations for Massachusetts Governor Michael S. Dukakis from 1983 to 1988. From 1988 to 1991, he served as Chairman of the Board of Directors of the Massachusetts Water Resources Authority (MARA), which is responsible for the delivery of drinking water and sewer services to the 2.5 million people of metropolitan Boston and for managing the \$6 billion cleanup of Boston Harbor. From 1991 to 1994, DeVillars directed the Environmental Services Group at Coopers and Lybrand, an international accounting and consulting firm in Boston. He served as a member of President Clinton's transition team for EPA in 1992.

Mr. DeVillars has received numerous awards for his service on behalf of the environment, including the President's Award of the Nature Conservancy, given annually for national leadership on environmental affairs.

John DeVillars holds a Bachelor of Arts Degree in U.S. History from the University of Pennsylvania and a Master Degree in Public Administration from Harvard University.

#### George Brown

Mr. Brown is currently President and Chief Executive Officer at the far SW-SE CDC in Washington, D.C. He is responsible for the day to day operations and management of this community development corporation that focuses on sustainable community economic development in the most impoverished quadrant of the District of Columbia.

From February 1997 to December 1998, Mr. Brown was Vice President of Marketing at The Edgar Lomax Company in Springfield, Virginia. He was responsible for all marketing activities of this nationally recognized investment management company, with \$800 million in assets under management. He was also a member of the investment committee and in charge of all legal and compliance issues.

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In June 1995, Mr. Brown engaged in the private practice of law in Washington D.C. (George W. Brown & Associates), specializing in economic development, commercial transactions, real estate development, and business planning and packaging for small and medium sized businesses.

Mr. Brown has extensive experience working in the public sector. He was Deputy Mayor for Economic Development in the District of Columbia from June 1991 to February 1994. He directed the efforts of 11 District of Columbia agencies with an appropriated private and federal budget of \$350 million and 3,000 employees. Mr. Brown provided leadership, oversight, and supervision of the Economic Development agencies and established policies to implement an economic development program that:

- promoted and maintained a favorable business and investment climate;
- expanded and diversified the city's revenue base;
- provided retention and expansion of the existing economic base;
- participated in strengthening and revitalizing neighborhood commercial and industrial areas;
- promoted increased participation of district-based small, minority and women owned enterprises; and
- promoted the expansion of the convention and tourism industry.

From January 1990 through June 1991, Mr. Brown was Deputy Executive Director of the Office of Business and Economic Development. He was responsible for the \$300 million Revenue Bond Program. As Deputy Executive Director, he recommended project funding and established funding priorities, coordinated all OBED activities with related district agencies to ensure smooth implementation of project objectives, analyzed development project opportunities with input from private developers and city financial and economic planners, structured real estate deals, and reviewed pro forms and credit analysis.

Mr. Brown has received several Honors over the years, including selection as the United States Delegate to the Hague-United Nations Conference on Special Housing needs (1976), two Department of Housing and Urban Development Superior Performance Awards (1975, 1976), and the Distinguished Service Award given by the District of Columbia Government (1993).

Mr. Brown is an active volunteer in several community service programs. He is a Board Member at the Edward Mazique Parent Child Care Center and the Local Initiative Support Corporation. He is also on the Shaw Heritage Trust's Board of Directors and participates in the Leadership Washington program.

Mr. Brown received a Juris Doctor Degree in 1972 from the Georgetown University Law Center and a Bachelor of Arts Degree in Political Science from Howard University in 1968. He is a member of the District of Columbia Bar.

### **Joyce LaValle**

A veteran in the commercial interiors industry and advocate for environmental sustainability, Joyce LaValle was named Chief Innovations Officer for Interface Americas in 1998. In this role, she is responsible for the marketing, environmental and education initiatives of the Interface Americas Companies. In addition, she oversees the company's global alliance.

Most recently, Ms. LaValle served as President and Chief Executive Officer of Prince Street Technologies, Ltd., a broadloom carpet manufacturing division of Interface Americas. She was the driving force behind a comprehensive revitalization of the Prince Street division, including the construction of an energy efficient, earth-friendly production facility in Cartersville, Georgia. According to Ray Anderson, Chairman and CEO of Interface, Inc., Ms. LaValle's environmental activism served as a catalyst for the parent company's global ecological programs.

Ms. LaValle joined Prince Street in June, 1995 as Senior Vice President of Sales and Marketing, and advanced to President and CEO in November of that year. Before joining Prince Street, she served as Regional Vice President for Interface Flooring Systems' Pacific South region, where she managed sales and marketing organizations for a five-state region. She also worked for Interface as an administrative assistant and an account executive in the Washington, DC area from 1982 to 1987 and has experience as a regional vice president for Vecta, a Steelcase design partnership company. She is a member of the U.S. Green Building Council, IIDA, and a founding member of the Women's Sustainability Network.



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Interface Americas is comprised of the Interface Americas Floorcoverings Products Group: Bentley, Interface Flooring Systems and Prince Street; and the Interface Americas Work Space Solutions Group: Resource Americas, Facilities Resource Group, Renovisions, the Interface-Herman Miller joint venture and Rockland React Rite. Interface Americas also includes Pandel and Interface Architectural Resources. Interface Americas is a subsidiary of Atlanta-based Interface, Inc.

### **The Honorable Kirk Watson**

Kirk Watson was sworn in as Mayor of Austin on June 15, 1997. He has addressed Austin's growth and many tough issues with imagination, determination, and a sense of humor. The Mayor's innovation and energy have received national attention. Among other requests, he was invited to speak at the National Smart Growth Conference in Chicago on April 19, 1999. Most recently, he was plenary speaker in Houston at the University of Houston on May 18, 1999. Texas Monthly Biz Magazine named Mayor Watson the Best Mayor in Texas for business in its March 1999 issue and said, "Austin has in Kirk Watson a man with a vision of what the community wants and the moxie to carry it out." The Wall Street Journal recognized him in its list of winners for 1998 by saying, "Austin's Mayor Kirk Watson promised that he would temper the city's fractious, often nasty political climate, and he delivered."

The Mayor has received numerous other awards for his work, including: the Centex Chapter of the American Society of Public Administrators' naming him Public Administrator of the Year in 1998, Leadership Austin's 1998 Community Trusteeship Award, the Downtown Austin Alliance's 1998 Impact Award for his leadership in revitalizing Downtown Austin, Ballet Austin's 1998 Bravo Award, and S.M.A.R.T., a group dedicated to helping minority youth, named him Community Person of the Year.

Mayor Watson is the Managing Partner in the Austin law firm of Watson, Bishop, London, and Galow, P.C. Over the years, his leadership abilities in the field of law have been recognized through awards such as being named the Outstanding Young Lawyer of Texas of 1994 by the Texas Young Lawyers Association. He graduated first in his class from Baylor Law School and was Editor-In-Chief of the Baylor Law Review. In 1997, he was named one of Baylor's Outstanding Young Alumni and the Young Baylor Lawyer of the Year. He also was specially recognized in 1997 by the Texas Law Fellowships for Excellence in Public Interest Law. Mayor Watson also gives of himself in other ways by lecturing in numerous Continuing Legal Education programs and writing for legal publications. In 1996, he was Vice Chair of Governmental Relations of the Greater Austin Chamber of Commerce.

Governor Ann Richards appointed him as Chair of the Texas Air Control Board in 1991. Under Mayor Watson's leadership, Texas led the nation in complying with the Federal Clean Air Act. He served until the Air Board was consolidated with the Texas Water Commission into the Texas Natural Resource Conservation Commission on September 1, 1993. He was a recipient of the Sierra Club, Lone Star Chapter, Special Service Award in 1994 and the American Lung Association of Texas Advocacy Award as an outstanding public health advocate in 1993.



### 4K. From Lemons to Lemonade: Superfund Redevelopment

**Level:** 200  
**Date:** Tuesday, December 07, 1999  
**Time:** 4:00 - 5:30 PM  
**Location:** Houston C

**Purpose:** EPA's Superfund Redevelopment Initiative shows that even Superfund sites can find new uses such as golf courses, retail stores, and wetlands. This panel includes case studies by people who have successfully redeveloped some of the most contaminated sites in the country and gives an update on the progress of the Initiative.

#### Speakers and Affiliation:

The Honorable Timothy Fields, Jr. (Moderator)  
*Assistant Administrator*

U.S. Environmental Protection Agency  
Washington, DC

Ferdinand C. Cataneo  
*Remedial Project Manager*

U.S. Environmental Protection Agency  
New York, NY

Melissa Friedland  
*Superfund Redevelopment Advisor*

U.S. Environmental Protection Agency  
Washington, DC

Herbert V. Giobbi  
*Government Relations Consultant*

U.S. Soccer Foundation  
Washington, DC

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#### The Honorable Timothy Fields, Jr.

Tim Fields was nominated by President Clinton to be Assistant Administrator for EPA's Office of Solid Waste and Emergency Response (OSWER) on October 9, 1998. He was confirmed by the U.S. Senate on July 1, 1999. He had been Acting Assistant Administrator since February 17, 1997. Prior to this, he served as Principal Deputy Assistant Administrator for OSWER for approximately three years. As Assistant Administrator, he is responsible for the national oversight and management of the Superfund, Brownfields, Hazardous and Solid Waste Management, Underground Storage Tanks, Chemical Emergency Preparedness and Prevention, Technology Innovation, Oil Spills Cleanup, and Federal Facilities Site Remediation Programs. He also served as Director of EPA's Superfund Revitalization Office for 2 ½ Years, Deputy Director of EPA's Office of Emergency and Remedial Response for 2 ½ years, Director of EPS Emergency Response Division for 4 ½ years, and as Deputy Director of the Hazardous Site Control Division (EPA's Superfund Remedial Program) for 1 ½ years. Mr. Fields has also held a variety of supervisory and staff positions in the Office of Mobile Sources and Office of Solid Waste. Since September 1997, he has also served as Chair of the EPA Human Resources Council. He has been employed by EPA in a variety of positions for more than 28 years.

Mr. Fields has a Bachelor of Arts (B.A.) degree in Industrial Engineering from Virginia Polytechnic Institute and State University (Virginia Tech), a Master of Science degree in Operations Research from George Washington University, and an additional year of graduate studies at Ohio State University.

Following graduation from Virginia Tech, Mr. Fields served for 2 ½ years in the U.S. Public Health Service as a commissioned officer. His major awards include four (4) Presidential Rank Awards (the 1993 and 1998 Presidential Rank Awards for Distinguished Executive Service, 1989 and 1996 Presidential Rank Awards for Meritorious Executive Service), an EPA Silver Medal, three EPA Bronze Medals, and several other awards for outstanding executive performance.

#### Ferdinand C. Cataneo

Fred Cataneo is Remedial Project Manager at the U.S. Environmental Protection Agency, Region II. He is responsible for planning, coordinating and managing the remedial actions and associated activities for Superfund sites in the region. He is manager of the Lipari Landfill site and other complex sites. As project manager, Mr. Cataneo directs contractors performing remedial activities, coordinates with federal, state and local officials, conceptualizes and recommends response actions, and works to ensure public and worker safety. In addition, he strives to keep the public and other interested parties informed and participating in enforcement activities.



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Prior to his work at EPA, Mr. Cataneo was responsible for research and development projects, research guidance, technical service, and environmental control projects for the Exxon Research and Engineering Company in New Jersey.

Mr. Cataneo holds Ph.D. and Master of Science degrees in Chemical Engineering from Lehigh University. He received a Bachelor of Chemical Engineering degree from the City College of New York. Mr. Cataneo is a registered Professional Engineer in the state of New Jersey.

**Abstract:** Alcyon Lake, a part of the Lipari Superfund site in Gloucester County, New Jersey, was cleaned up and returned to productive use along with a new expanded Alcyon Park. This was accomplished in association with separate actions to contain and perform the clean up of the Lipari Landfill itself, which had caused the contamination of the lake and nearby wetlands. EPA, the state and the community of Pitman cooperated to simplify the plan to clean up the lake and wetlands and reduce treated soil disposal costs, leading to an accelerated cleanup with PRP cooperation and paving the way for the construction of the expanded Alcyon Park by the community.

### Melissa Friedland

Melissa Friedland is an employee for the U.S. EPA where she has been working on Superfund Redevelopment issues for the past two years. Ms. Friedland has been at EPA since 1980 and with the Superfund program since 1984. She has a Master's degree in Public Affairs from the University of Texas at Austin.

### Herbert V. Giobbi

Biography / Abstract not available at time of printing.



### 4L. Moving Right Along: Connecting Brownfields Transportation Projects and Sensible Growth

**Level:** 200  
**Date:** Tuesday, December 07, 1999  
**Time:** 2:15 - 3:45 PM  
**Location:** Dallas D-I

**Purpose:** Sustainable brownfields redevelopment requires transportation access and planning. In some cases, the transportation projects themselves are on brownfields properties. This panel explores how brownfields and transportation policies, planning and projects can work together.

#### Speakers and Affiliation:

Stephen B. Andrews (Moderator) <i>Chief, Strategic Planning</i>	Community Redevelopment Agency of Los Angeles Los Angeles, CA
James (Jim) Capraro <i>Executive Director</i>	Greater Southwest Development Corporation Chicago, IL
Warren Goldstein-Gelb <i>Research Development Director</i>	Alternatives for Community and Environment Roxbury, MA
Curt Milburn <i>Project Director</i>	Phalen Corridor Initiative St. Paul, MN

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#### Stephen B. Andrews

Steve Andrews serves as the Chief of Strategic Planning for the City of Los Angeles Redevelopment Agency. He is responsible for developing new strategic directions for addressing economic development and community revitalization strategies and programs. Mr. Andrews serves as liaison for strategic planning and policy issues with the City Council, the Mayor's office, and other city departments and agencies. He represents the Redevelopment Agency on the city's interdepartmental team, developing and managing its Brownfields Revitalization program.

Two years ago the City of Los Angeles formed an interdepartmental team consisting of the Mayor's Office of Economic Development, the Environmental Affairs Department, and the Redevelopment Agency to establish policy and direct program activities for the city's brownfields program. Recent successes have included the city's designation as a Brownfields Showcase Community and the award of a Brownfields Economic Development Initiative Grant (BEDI) from HUD to assist one of the city's Brownfields Demonstration Sites.

Steve has also served as the agency's transportation manager, responsible for transportation policy and implementation planning, including development of the transportation components of development policies for redevelopment areas and individual development projects. Prior to coming to the City of Los Angeles, Steve worked for fourteen years in the private sector, including seven years as head of a strategic planning firm focused on developing public/private joint ventures for economic development projects.

Steve holds a Master of Arts degree in Political Science from the Eagleton Institute of Public Policy at Rutgers University and a Bachelor of Arts degree in Government from the University of Redlands.

#### James (Jim) Capraro

As Executive Director of Chicago's Greater Southwest Development Corporation (GSDC), a non-prom neighborhood-based program, Mr. Capraro's accomplishments have culminated in the designation of GSDC as the national "model" for commercial revitalization efforts by the National Neighborhood Reinvestment Corporation, an organization established by Congress.

At GSDC Mr. Capraro has worked on community development projects which range from small business development, the creation of elderly housing, siting major retailers, and the \$1/2 billion expansion of the worlds largest bakery, Nabisco.

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Mr. Capraro is a current director and past president of the Chicago Association of Neighborhood Development Organizations. He also serves on the city's "Retail Chicago" task force. He has consulted in several other communities both within and outside of Chicago, and currently serves the John D. and Catherine T. Mac Arthur Foundation in this capacity.

In 1995, Mr. Capraro was one of seven Chicagoans selected by Chicago Magazine as "Chicagoan of the Year," an award shared by Oprah Winfrey, former Chicago Bear Chris Zorich, and rock star, Liz Phair.

### **Warren Goldstein-Gelb**

Warren Goldstein-Gelb is Research and Development Director for Alternatives for Community & Environment (ACE), a non-profit environmental justice law and education center based in Roxbury, Massachusetts. At ACE, Mr. Warren works to help ensure that residents and organizations in low-income communities of color have the information and resources they need to participate effectively in brownfields revitalization efforts. He has facilitated the development of workshops, newsletters, guidebooks, and articles that focus on building community capacity to redevelop brownfields according to the needs of local residents. He also participates in a recently formed initiative called Transportation, Development and Environment, which is working to ensure that "Smart Growth" in Roxbury actually benefits existing urban residents and the environment in which they live. Four Roxbury community organizations are participating as partners in the initiative.

Prior to joining ACE in 1998, Warren was Director of the Environment and Community Program at Tufts University's Lincoln Filene Center for Public Service, where he developed university/community partnerships with many community organizations. He organized "Vacant Lots to Common Ground: Strategies for Community-Based Brownfields Development" at the Lincoln Filene Center. The conference brought attention to the smaller, harder-to-develop brownfields sites that are often of great importance to residents and communities, but have often not been well addressed by current brownfields policy or practice.

### **Curt Milburn**

Curt Milburn has worked with business associations and community organizations in the Twin Cities of Minnesota for the past thirteen years. Mr. Milburn learned early on that large scale economic development and grassroots neighborhood work go hand in hand to energize the greatest assets of a community... its people.

Working with all of the stakeholders in a community, this pioneering work included multi-jurisdictional approaches to anti-crime efforts such as targeting prostitution and initiating anti-drug strategies. Concurrently, Mr. Milburn helped develop neighborhood housing initiatives as well as business and employment programs.

Since 1995, Mr. Milburn has worked with the Phalen Corridor Initiative, a collaboration of over 60 businesses, neighborhood groups, and government agencies focusing on redeveloping a former rail corridor on the east side of Saint Paul. The project is often cited as the region's most comprehensive community initiative. The Corridor bisects four neighborhoods and includes over 100 acres of underutilized land. The initiative focuses on brownfield redevelopment, housing, workforce development, roadway planning, recreational lands, and wetland restoration. The initiative has already created a new industrial park with 650 jobs, as well as converted much of an abandoned and blighted shopping center to the wetland it once was.

Mr. Milburn also holds the position of Executive Director of the East Side Area Business Association, working to keep business, government, and neighbors working together.

**Abstract:** Where can transportation lead in brownfields redevelopment? The answer is really, really smart growth! This presentation will show how a road called Phalen Boulevard in Saint Paul, Minnesota has led to brownfields clean-up, job growth, work force development, housing development, commercial development and wetland and green space reclamation. (The amazing thing is that the road hasn't even been built yet!) This presentation will address how ANY comprehensive community initiative can reap the benefits of elected officials, government agencies, community groups, area corporations and small businesses who are working hand-in-hand to reshape a distressed community. Smart Growth? You Betcha. Already, a 30 million-dollar industrial park has been completed, bringing 650 jobs with it. Also, the first ever conversion of an abandoned shopping center back into a wetland is almost completed, bike paths and intermodal transportation are planned, and neighbors are not only getting access to new jobs, but the housing in the community is being redeveloped as well.





### 4M. Waterfront View: Bringing the Pieces Together

**Level:** 200  
**Date:** Tuesday, December 07, 1999  
**Time:** 4:00 - 5:30 PM  
**Location:** Dallas D-II

**Purpose:** Communities around the country are positioning their waterfronts as centerpieces of redevelopment. This panel will focus on how resources from federal, state, and local agencies can be brought together to support municipal efforts for comprehensive waterfront planning and redevelopment, including remediation of contaminated properties and development of transportation infrastructure.

#### Speakers and Affiliation:

The Honorable Thomas R. Suozzi (Moderator) <i>Mayor</i>	City of Glen Cove Glen Cove, NY
Gavin Donohue <i>Executive Deputy Commissioner</i>	New York State Department of Environmental Conservation Albany, NY
Roselle F. Henn <i>Chief, Environmental Assessment Section</i>	U.S. Army Corps of Engineers New York, NY
The Honorable John Spencer <i>Mayor</i>	City of Yonkers Yonkers, NY
Kenneth Walker <i>Community Specialist</i>	National Oceanic & Atmospheric Administration Silver Spring, MD

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#### The Honorable Thomas R. Suozzi

Mayor Thomas R. Suozzi, a Certified Public Accountant and Attorney, first assumed the office of Mayor and Supervisor in January 1994. On November 4, 1997 Mayor Suozzi was re-elected to his third term in office. He is credited with balancing the city's budget, no new taxes for five consecutive years, and building a new City Hall, Courthouse, Police Headquarters, and EMS building.

Mayor Suozzi's innovative energy and environmental efforts are recognized nationwide and throughout the state. Vice President Al Gore recently called Mayor Suozzi to announce that the city of Glen Cove was chosen as one of 16 communities from a nationwide field of over 200 candidates, as a Brownfields Showcase Community. This distinction will enable the federal government to provide the city with \$1.4 million in funding and technical assistance for the redevelopment of the waterfront. Glen Cove received this prestigious recognition based on the Mayor's demonstrated commitment to cleanup and redevelopment of the waterfront, and his administration's working relationship with federal, state, and local agencies.

In 1997, Mayor Suozzi had the distinction of being the only elected official chosen to receive a U.S. Environmental Protection Agency (EPA) Region 2 Environmental Quality Award. He is currently embarking on an ambitious plan to revitalize the Glen Cove Waterfront into a regional tourist destination that has received bipartisan praise. Mayor Suozzi has been named Environmentalist of the Year by the Coalition to Save Hempstead Harbor and was honored by the Long Island Progressive Coalition for Innovative Leadership in Community Revitalization. On April 4, 1998, the Long Island Sound Watershed Alliance honored Mayor Suozzi for Excellence in Achieving the Goals of the Long Island Sound Study. He is responsible for the permanent closure of the Glen Cove Incinerator, at no cost to the taxpayers.

Mayor Suozzi's innovative Employee Evaluation System and "reinventing government" programs have reduced the city's workforce by 10% while increasing productivity and rewarding performance. He has earned awards from both the Long Island Civil Service Employees Union for "fair treatment and support" for city employees, as well as the New York Conference of Mayor's 1997 Labor Management Achievement Award.

Prior to serving as Mayor, Tom Suozzi's professional career included working as a public accountant with the firm of Arthur Anderson. As an attorney, Mr. Suozzi served as clerk for the Chief Judge of the United States District

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Court for the Eastern District of New York, and served as commercial litigator for the law firm of Shearman & Sterling in New York City.

Mayor Suozzi was born and raised in Glen Cove. He attended St. Patrick's School and graduated from Chaminade High School in 1980. In 1984 he received a Bachelor's degree from Boston College and in 1989 earned a Juris Doctor degree from Fordham University Law School. At graduation, he accepted the Eugene O'Keefe Award on behalf of the Law School's Public Service Project that he founded.

### **Gavin Donohue**

Gavin J. Donohue is currently Executive Deputy Commissioner for the New York State Department of Environmental Conservation. He is responsible for federal and state legislative activities, public affairs and has the responsibility of overseeing all nine (9) regions of the Department of Environmental Conservation.

Prior to his appointment, Mr. Donohue was employed by the New York State Senate as Legislative Analyst for former Senators, Michael Tully and Ralph Marino. In the Fall of 1996, Mr. Donohue took a leave of absence from his position at the DEC and was named by Michael Finnegan, former Counsel to Governor Pataki, to the position of Director of the Clean Water/Clean Air Bond Act Committee.

Mr. Donohue is a native of New York and holds a Bachelor's degree in Political Science from Siena College. He also attended the Nelson A. Rockefeller College of Public Affairs and Policy with a focus on Public Administration and Environmental Studies. He recently graduated from the John F. Kennedy School of Government, Program for Public Administrators.

### **Roselle F. Henn**

Roselle Henn has been a member of the U.S. Army Corps of Engineers, New York District, Planning Division for fifteen years. Since 1991, she has been Chief of the Environmental Assessment Section with responsibility for environmental compliance for the District's Civil Works mission, support to military installations, and hazardous, toxic, radiological waste assessments/characterizations. Ms. Henn has also served as the New York District's Brownfields Program Manager since 1998.

**Abstract:** The US Army Corps of Engineers has been committed to providing support to the City of Glen Cove, NY since its selection as a Brownfields Showcase Community. This presentation provides an overview of USACE participation in brownfield initiatives that advance the City's waterfront revitalization plan. Corps traditional Civil Works Authorities, the Support for Others Program, and Environmental Restoration Authorities are being leveraged through partnership with other federal/state agencies to address issues central to the redevelopment of brownfield sites.

### **The Honorable John Spencer**

John Spencer is currently the Mayor of the City of Yonkers. Since his election to the Yonkers City Council in 1990, John Spencer has devoted himself to resolving problems in Yonkers, which are similar to those facing other urban communities throughout the nation, such as housing, unemployment, crime, and education.

As a result of his outstanding leadership, in 1992, Mr. Spencer was named majority leader for the City Council and selected as Chairman of the Budget and Finance Committee, a post he held for four years. He handled the daily needs of his constituents, developed responsible fiscal management, and demonstrated his commitment to rebuilding and redeveloping the largest city in Westchester County and the fourth largest city in the state of New York.

Mr. Spencer was elected Mayor in 1996, and under his leadership the city was designated as a National Brownfield Assessment Pilot in 1998, by the U.S. Environmental Protection Agency (EPA). The city was awarded funds by the U.S. EPA under its Brownfield Cleanup Revolving Loan Fund and received a grant of \$1 million from the U.S. Department of Housing and Urban Development's Brownfield Economic Development Initiative Program. On November 2, 1999, Mayor Spencer was re-elected to another four- year term by the citizens of Yonkers.

A lifelong resident of Yonkers, Mayor Spencer received his early childhood education from local schools and studied engineering and accounting at Westchester Community College. Employed by the prestigious real estate firm of Cushman and Wakefield, Inc. from 1977 to 1984, Mayor Spencer served as property manager, overseeing



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all phases of property operations, and managed a budget in excess \$6.5 million. In 1984, Mayor Spencer joined Bankers Trust Company, where he continued to demonstrate his zeal for accomplishment, working his way to the position of Vice President for Real Estate Management. He left Bankers Trust in 1991 to form his own business specializing in building services management.

A decorated Vietnam veteran and combat infantry leader, Mayor Spencer served in the United States Army as a First Lieutenant and is a recipient of the Bronze Star Medal and the Combat Infantryman's Badge. He is a member of the Vietnam Veterans of America, Chapter 49, the American Legion Alan Waite Post and the Vietnam Foreign War Post #1666.

### **Kenneth Walker**

Kenneth Walker is NOAA's lead for community issues such as Smart Growth, Waterfront Revitalization, and Brownfields Redevelopment. Kenneth participates on the Interagency National Brownfields Initiative and has worked closely with NOAA's Office of Sustainable Development and NOAA's Office of Response and Restoration to coordinate NOAA's brownfields activities.

Kenneth earned his M.R.P. (Master's of Regional Planning) from the University of North Carolina at Chapel Hill. He also holds a B.C.P. (Bachelor's of City Planning) from the University of Virginia. His background is in growth management, having worked for 1000 Friends of Oregon and the National Growth Management Leadership Project prior to coming to OCRM.



### 4N. Mirror, Mirror on the Wall... Brownfields in a Crystal Ball

**Level:** 300  
**Date:** Tuesday, December 07, 1999  
**Time:** 10:30 - 12:00 AM  
**Location:** Houston B

**Purpose:** Many people want to know what the future holds before it arrives. But whose predictions would you take seriously? Join veterans of brownfields re-development as they share what they see as the strategic issues, challenges and opportunities emerging at the dawn of the 21st century.

In addition to forecasting the future, panelists will offer their highly informed opinions on whether legitimate concerns remain about brownfields redevelopment being a “smoke screen” for gutting clean-up standards, environmental regulations, and liability safeguards. They will address the extent to which brownfields redevelopment policy can be expected to create opportunities for change in areas like housing discrimination, residential segregation, community disinvestment, and infrastructure decay. They will also share their knowledge about new integrative analytical models for examining how benefits and burdens might be more equitably distributed.

Panelists will engage each other and audience members in a lively public conversation about these issues and others they see emerging on the national policy horizon. Moderated by expert facilitator, Don Edwards, this spirited and sometimes pointed exchange will feature nationally-recognized panelists Jennifer Hernandez, Partner, Beveridge and Diamond; Charles Bartsch, Senior Policy Analyst, Northeast-Midwest Institute; Patrick Ridell, Senior Vice President, Cherokee Environmental Risk Management; Vernice Miller-Travis, Executive Director, National Partnership for Sustainable Brownfields Redevelopment; Joe Schilling, Director of Economic Development, International City/County Management Association; Jay Pendergrass, Senior Attorney, Environmental Law Institute; and Sven-Erik Kaiser, Brownfields Program Staff, the U.S. EPA.

This session offers an opportunity to hear from some of the “best and the brightest” as they talk about what has worked to spur cleanup and redevelopment thus far; what challenges lie ahead for communities, businesses and government; and how we can collectively address emerging issues.

#### Speakers and Affiliation:

Don Edwards (Moderator) <i>President</i>	Justice and Sustainability Associates Washington, DC
Virginia Aveni <i>Manager, Environmental Planning</i>	Cuyahoga County Planning Commission Cleveland, OH
Charles Bartsch <i>Senior Policy Analyst</i>	Northeast - Midwest Institute Washington, DC
Linda Breggin <i>Senior Attorney</i>	Environmental Law Institute Washington, DC
Jennifer Hernandez <i>Partner</i>	Beveridge and Diamond San Francisco, CA
Sven-Erik Kaiser <i>Brownfields Program</i>	U.S. Environmental Protection Agency Washington, DC
Vernice Miller-Travis <i>Executive Director</i>	Partnership for Sustainable Brownfields Redevelopment Bowie, MD
Patrick H. Ridell <i>Senior Vice President</i>	Cherokee Environmental Risk Management Englewood, CO
Joseph M. Schilling <i>Director of Economic Development</i>	International City/County Management Association Washington, DC

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### Don Edwards

Mr. Donahue (Don) Edwards is the co-founder and President of the for-profit consulting firm, Justice and Sustainability Associates, LLC, and a team member of the emerging non-profit, the Center for Justice and Sustainability.

Mr. Edwards is internationally recognized for his expertise and leadership in numerous social change processes during the past 35 years. In 1964, he helped desegregate the public schools of Charleston, South Carolina. In the mid-70s, after earning a B.A. from Duke University, he joined the staff of the Institute of the Black World and became a national committee member of the Venceremos Brigade. In the early 80's, having earned two graduate degrees from Yale University, he worked as an AIDS clinical nurse specialist. He later co-founded and directed the National Minority AIDS Council.

In 1990, as the executive director of the "Americas" branch of the Panos Institute, he began promoting the concepts of environmental justice and sustainable development in the U.S. While at Panos, he also helped found the U.S. Citizens Network for the UN Conference on Environment and Development, representing the Network on the official U.S. delegation to the "Earth Summit" and the Global Forum in 1992. In 1994 and 1995 respectively, he was the national U.S. organizer for the UN International Conference on Population and Development in Cairo in 1994 and the Second UN Conference on Human Settlements in Istanbul in 1996. Domestically, has he worked to create sustainable U.S. communities as chair of the Environmental Justice Working Group of the Sustainable Communities Task Force in the President's Council on Sustainable Development from 1993-96 and is Washington Representative and National Co-Chair of the Citizens Network for Sustainable Development.

Most recently, he has facilitated numerous large and small public participation processes for business, government, and community based clients. He also served as the designer and program coordinator of the National Town Meeting for a Sustainable America held in Detroit in May, 1999.

### Virginia Aveni

Virginia Aveni is Manager of Environmental Programs, Cuyahoga County Planning Commission and Project Manager of the Cuyahoga County Brownfields Redevelopment Project. The project is the first USEPA funded Brownfields Redevelopment pilot program. She is a graduate of Business Administration from Arizona State University and a former state legislator with expertise on energy and environmental issues. She wrote legislation that established the Ohio Department of Energy and Ohio's original solid waste law in 1976. She is a Trustee of the Cuyahoga RAP, Vice President of the Ohio Environmental Council, and serves on the Board of the Cuyahoga Valley Association and is a trustee of the Cuyahoga River Community Planning Organization.

In 1992, Mrs. Aveni organized the Brownfields Symposium that led to a county strategic plan for urban revitalization of industrial property. The Brownfields Working Group, which continues to develop and recommend policy for contaminated site reuse, has been a driving force in state and federal policies. U.S. EPA has based its national pilot demonstration program on the original work of Cuyahoga County and the Brownfields Working Group. In November 1998, at the U.S. Environmental Protection Agency "Brownfields 98" Conference in Los Angeles, the County Planning Commission was recognized for its pioneering efforts and became the first recipient of the "Brownfields Hall of Fame" by the Institute for Responsible Management (IRM). In 1998, Ms. Aveni coordinated the creation of a \$27 million Brownfield Redevelopment Fund for the County Department of Development.

As Deputy Director of the Ohio EPA, Aveni managed the solid and hazardous waste programs from 1983 until 1988. She coordinated the first computerized litigation effort for the State of Ohio vs. Chem-Dyne, Inc. Superfund Case. Aveni was also Assistant Director with the Ohio Department of Natural Resources' Lake Erie Office. Currently Virginia Aveni is coordinating a county-wide greenspace plan that will include the restoration of industrial properties for community gardens, parks, bikeways and trails.

Mrs. Aveni lives in Lyndhurst, Ohio. Her son, Benjamin, is a real estate attorney. Presently she is serving on several boards and commissions including the Cuyahoga Valley Association and the Ohio Environmental Council.

### Charles Bartsch

Charles Bartsch is a senior policy analyst specializing in economic development issues at the Northeast-Midwest Institute. His most notable specialties are industrial site reuse, federal and state technical and financial assistance, tax incentives, technology transfer, and manufacturing modernization. He is the author of: *Financing Brownfields Reuse*; *Brownfields "State of the States" Reports*; *Coming Clean for Economic Development*; *Advancing*



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*Manufacturing Competitiveness: A Practitioner's Guide to Federal Assistance; New Life for Old Buildings: Confronting Environmental and Economic Issues to Industrial Reuse; Industrial Site Reuse, Contamination, and Urban Redevelopment; and Utilities and Manufacturers: Pioneering Partnerships and Their Lessons for the 21st Century.* Bartsch also is the author of the Institute's *Revitalizing Small Town America: State and Federal Initiatives for Growth, Guide to State and Federal Resources for Economic Development*, and many other publications and reports.

From 1981 to 1984, Bartsch served as a legislative and federal programs analyst for the National Council for Urban Economic Development. From 1979 to 1981, Bartsch served as a presidential management intern on the urban policy staff at the Department of Housing and Urban Development, where he contributed to the President's 1980 Urban Policy Report on business development and neighborhood revitalization issues.

Bartsch often testifies before congressional committees on issues such as economic development and recovery. His writings on economic development issues have been published in *Issues in Science and Technology*, the quarterly magazine of the National Academy of Sciences, *Economic Development Quarterly*, *Economic Development Commentary*, *Public Utilities Fortnightly*, and in books and journals published by the American Association of State Colleges and Universities, the National Council for Urban Economic Development, Sage publications and other organizations. Mr. Bartsch has advised several local and state economic development programs, including Chicago's brownfields task force and Ohio's Edison Technology Centers program. In addition, he is co-chair of the Policy Section of the new National Brownfields Association. Mr. Bartsch holds a Master Degree in Urban Policy and Planning from the University of Illinois at Chicago, and a Bachelor of Arts Degree from North Central College in Naperville, Illinois.

### **Linda Breggin**

Biography / Abstract not available at time of printing.

### **Jennifer Hernandez**

Jennifer Hernandez is a Partner of Beveridge and Diamond in San Francisco, California. Her practice specializes in environmental and land use practice for developers, utilities, industries, universities, biotechnology companies, public agencies, and trade associations in environmental permitting, auditing and enforcement matters. Practice also includes complex Brownfields redevelopment projects and rulemaking activities at the local and state level, and in matters pending before the state Legislature.

### **Sven-Erik Kaiser**

Sven-Erik Kaiser is with EPA's Brownfield Program, which oversees the Administrator's Brownfields Initiative. He coordinates the Brownfields National Partnership and the Brownfields Showcase Communities Project, involving more than 20 Federal agencies and a broad range of brownfields stakeholders.

Prior to supporting the Brownfields Initiative, Mr. Kaiser worked in the Superfund program, with the Federal Facilities clean-up group, for the Department of Justice, and for a Congressional office. Mr. Kaiser earned Juris Doctorate and Bachelor of Arts degrees from Syracuse University and a Master of Public Affairs from the Maxwell School of Citizenship and Public Affairs.

### **Vernice Miller-Travis**

Vernice Miller-Travis is Executive Director of the Partnership for Sustainable Brownfields Redevelopment in Maryland.

### **Patrick H. Ridell**

Patrick Riddell is Senior Vice President with Cherokee Environmental Risk Management in Englewood, Colorado.

### **Joseph M. Schilling**

Mr. Schilling manages ICMA's economic development research projects that target the role of local governments in the cleanup and reuse of brownfields, Superfund sites, former military bases, and abandoned properties. He is a public policy facilitator with a Master of Environmental Law degree from George Washington University (GWU).



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and a Juris Doctorate from Hastings College of the Law in San Francisco. Mr. Schilling currently teaches Land Use Law & Policy at the University of Virginia and State and Local Government Law at GWU. He recently completed a series of four international brownfields case studies for the U.S. EPA and is coordinating a two-year project that will evaluate the 16 EPA Brownfields Showcase Communities.

Prior to relocating to Washington, D.C., he served over ten years as Deputy City Attorney for the City of San Diego in its land-use and environmental enforcement unit. While with the City, Mr. Schilling helped create the Center for Municipal Dispute Resolution that provided mediation and public policy facilitation services for local governments. As Program Director for the Center, Mr. Schilling trained city officials, planners, attorneys, and law students in mediation skills, designed dispute resolution and public participation programs, and also facilitated working group meetings, public workshops, and community task forces.



### 40. Overcoming Division: Belfast's Miraculous Resurgence

**Level:** 300  
**Date:** Monday, December 06, 1999  
**Time:** 1:00 - 2:30 PM  
**Location:** Dallas A-I

**Purpose:** Belfast, Northern Ireland, previously the symbol for divisiveness, violence, and fear, has taken on a new look and a new attitude. Today Belfast is a vibrant city, notable for its architecture, neighborhoods, waterfront, and people. Local officials and development experts will discuss how the city transformed itself from a "city divided" to a pedestrian-friendly, economically viable world partner. This panel will demonstrate that environmental issues and economic revitalization can happen - even when social and political divisions take center stage.

#### Speakers and Affiliation:

Marie-Therese McGivern (Moderator)  
*Director*

Belfast City Department of Development  
United Kingdom

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#### Marie-Therese McGivern

Marie-Therese McGivern began her working career as a teacher in adult education working with adult returners. In this capacity she developed a special interest in working with those affected by long-term unemployment. As a result she left teaching to coordinate the first Centre for the Unemployed in Northern Ireland in 1983.

Throughout the 1980s she worked in the field of long-term unemployment developing a range of programs. These programs included local community responses as well as a number of specialist programs aimed at women and the young unemployed. For three years she managed a major European unemployment and enterprise project with partners in Italy and Spain. This work took place mostly in the not-for-profit sector.

In the early 1990s, she was seconded to the Making Belfast Work program, a government initiative aimed at addressing urban regeneration in the most disadvantaged areas of Belfast. This program was multi-dimensional in approach and she worked initially as a Team Leader in West Belfast, one of the most deprived areas in the United Kingdom, and subsequently became Head of Policy and Research for the organization.

In April 1999, Ms. McGivern became Director of Development for the Belfast City Council. This is a new post that brings together all the economic, physical and cultural activities of the city to provide leadership and to coordinate the development effort of Belfast.



# BROWNFIELDS '99

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